

BOARD OF REGENTS  
BRIEFING PAPER

**1. AGENDA ITEM TITLE:** System-wide consolidation of Police and Public Safety Services

**MEETING DATE:** December 1 – 2, 2016

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**2. BACKGROUND & POLICY CONTEXT OF ISSUE:**

The Efficiency and Effectiveness Initiative was started in 2011 and is an ongoing effort to identify cost savings opportunities and implement best management practices for the betterment of the System.

One example of the initiative is the consolidation of the northern police service units operated by UNR and TMCC into one unit providing services to UNR, TMCC and DRI. The northern police service consolidation was approved by the Board in concept at its September 2015 meeting and approved at the December 2015 meeting upon the Board's acceptance of the formal consolidation plan in March 2016. Consolidation of the two departments became effective July 1, 2016.

Following up on the northern consolidation, efforts are underway to determine the need and benefit of further consolidation of police and public safety services – including the possibility of System-wide consolidation.

This agenda item was developed in order to give the Board an opportunity to discuss, consider, provide direction and possibly approve further consolidation of police and public safety service units – System-wide or on some other basis including consolidation of the southern Nevada police service units at UNLV and CSN similar to process used for the consolidation of the northern Nevada police service units at UNR and TMCC. Pursuant to this agenda item, the Board may approve consolidation now, direct System and institutional staff to prepare a consolidation plan or further study the issue, or provide any additional direction concerning police consolidation that the Board deems necessary.

**3. SPECIFIC ACTIONS BEING RECOMMENDED OR REQUESTED:**

It is recommended that the Board discuss, consider, provide direction, and possibly approve additional consolidation of police and public safety units throughout NSHE - on a System-wide or some other basis including possible consolidation of the southern Nevada police service units at UNLV and CSN. The Board may approve consolidation now, pending further study of the issue or the preparation of a consolidation plan, or the Board may give System and institutional staff further direction regarding consolidation of police and public safety units as the Board deems necessary.

**4. IMPETUS (WHY NOW?):**

Successful implementation of the plan for consolidation of UNR and TMCC police services makes this a timely discussion.

**5. BULLET POINTS TO SUPPORT REQUEST/RECOMMENDATION:**

- The possible consolidation of UNLV and CSN police and public safety units has been discussed for some time.
- Previous studies of the consolidation of police services identified significant possible cost savings and efficiencies.
- At the September 2015 meeting the Board of Regents directed UNR, TMCC and DRI to develop an implementation plan for the consolidation of the police and campus safety services to be effective January 1, 2016.
- At the December 2015 Board meeting, the Board approved consolidation to be effective July 1, 2016, but subject to the Board's approval of a revised consolidation plan at the March 2016 Board meeting.
- In March 2016, the Board approved the UNR and TMCC consolidation plan.
- In September 2016, NSHE entered into an Independent Contractor Agreement with VTI Associates to conduct an assessment and review of the police and public safety functions at UNLV and CSN.
- It is appropriate and timely for the Board to provide direction on the additional consolidation of police and public safety units.

**6. POTENTIAL ARGUMENTS AGAINST THE REQUEST/RECOMMENDATION:**

- Campus safety is best provided through a police and public safety unit controlled directly by the institution the unit serves that works closely with the campus community and reports to the president.

**7. ALTERNATIVE(S) TO WHAT IS BEING REQUESTED/RECOMMENDED:**

- Do not consider the additional or further consolidation of police and public safety units.
- Direct System and institutional staff to consider other alternatives.

**8. COMPLIANCE WITH BOARD POLICY:**

- Consistent With Current Board Policy: Title # \_\_\_\_\_ Chapter # \_\_\_\_\_ Section # \_\_\_\_\_
- Amends Current Board Policy: Title # \_\_\_\_\_ Chapter # \_\_\_\_\_ Section # \_\_\_\_\_
- Amends Current Procedures & Guidelines Manual: Chapter # \_\_\_\_\_ Section # \_\_\_\_\_
- Other: \_\_\_\_\_
- Fiscal Impact: Yes X No \_\_\_\_\_  
Explain: It is anticipated that consolidation of police and public safety can produce savings and efficiencies that cannot be estimated at this time.