

Minutes are intended to note (a) the date, time and place of the meeting; (b) those members of the public body who were present and those who were absent; and (c) the substance of all matters proposed, discussed and/or action was taken on. Minutes are not intended to be a verbatim report of a meeting. An audiotape recording of the meeting is available for inspection by any member of the public interested in a verbatim report of the meeting. These minutes are not final until approved by the Board of Regents at the June 2015 meeting.

**BOARD OF REGENTS* and its
HEALTH SCIENCES SYSTEM COMMITTEE
NEVADA SYSTEM OF HIGHER EDUCATION**
Frank H. Rogers Science & Technology Building
Auditorium
Desert Research Institute
755 East Flamingo Road, Las Vegas
Friday, March 6, 2015

Members Present: Mr. James Dean Leavitt, Chair
 Dr. Mark W. Doubrava, Vice Chair
 Dr. Andrea Anderson
 Dr. Jason Geddes
 Ms. Allison Stephens
 Mr. Michael B. Wixom

Other Regents Present: Mr. Rick Trachok

Others Present: Mr. Daniel J. Klaich, Chancellor
 Ms. Catherine Cortez Masto, Executive Vice Chancellor
 Dr. Marcia Turner, Vice Chancellor, Health Sciences
 Mr. Nicholas Vaskov, System Counsel and Director of
 Real Estate Planning
 Dr. Len Jessup, President, UNLV
 Dr. Marc A. Johnson, President, UNR
 Dr. Barbara Atkinson, School of Medicine, UNLV
 Dr. Thomas L. Schwenk, UNSOM-UNR

Faculty senate chairs in attendance were Dr. Rhonda Montgomery, UNLV. No student body presidents were present.

For others present, please see the attendance roster on file in the Board office.

Chair James Dean Leavitt called the meeting to order at 8:01 a.m. with all members present except Regent Wixom.

1. Information Only-Public Comment – None.

2. Approved-Minutes – The Committee recommended approval of the minutes from the December 5, 2014, meeting (*Ref. HSS-2 on file in the Board office*).

Regent Geddes moved approval of the minutes from the December 5, 2014, meeting. Regent Stephens seconded. Motion carried. Regent Wixom was absent.

3. Information Only-Chair's Report – Chair Leavitt provided general remarks and legislative efforts regarding the overall NSHE public education request, including requests of the UNLV School of Medicine and the University of Nevada School of Medicine (*UNSOM*).

Chair Leavitt said there are ongoing efforts at the Legislature to secure the \$27.0 million request made for the UNLV School of Medicine. The President of UNLV, Dr. Len Jessup, and the UNLV School of Medicine Planning Dean, Dr. Barbara Atkinson, along with many others, are trying very hard to secure the full funding. He thanked everyone for working so diligently to accomplish this.

4. Information Only-University of Nevada, Las Vegas School of Medicine – Dean Atkinson provided an update on the UNLV School of Medicine activities and initiatives, including an overview of the school's innovative approaches to medical education curriculum development (*Ref. HSS-4 on file in the Board office*).

Dean Atkinson reported, apart from her Chief of Staff who was hired in October 2014, the Vice Dean for Academic Affairs and Education, the Senior Associate Dean for Student Affairs and Student Admissions, and the Associate Dean for Health Policy and Community Affairs have been hired. Three former deans from prestigious universities will be brought in as consultants to deal with issues like setting up a practice plan and the research plan development. She said the committees are starting to complete the self-study which is required for accreditation. Time was spent at Governor Sandoval's office talking about having money added to his current recommendation of \$8.3 million. The governor suggested the UNLV School of Medicine start-up in 2018 rather than 2017. She and President Jessup spent time with the governor and the Legislature to underscore the rationale for starting the first class in 2017. Dean Atkinson hoped, between the governor and the Legislature, the money will be restored, including the money not given to UNSOM. She said with the completion of the development plan it is time to ask for pledges from contacts made in past months.

Dean Atkinson reported the Las Vegas medical district master plan is being completed, which includes an economic impact study built around a medical school. The conclusion was in 15 years the economic impact of a medical district in the City of Las Vegas would be \$3.6 billion and 24,000 new jobs. She noted the Las Vegas Metro Chamber of Commerce included an article in its publication outlining the need for a medical school in Las Vegas.

4. Information Only-University of Nevada, Las Vegas School of Medicine – *(continued)*

Chair Leavitt asked if the medical district's employment and economic development study could be included in the NSHE Public Medical Education Expansion "press kit." Dr. Marcia Turner, Vice Chancellor of Health Sciences, indicated this analysis could be included.

Regent Wixom entered the meeting.

Regent Doubrava felt some people do not realize the public policy process. A large population in southern Nevada made the case about health care, the shortage of positions, and how an allopathic public school would have an impact on health care delivery. He thought with the economic development and diversification, southern Nevada is ready to knock it out of the park. Dean Atkinson believed there is very broad support from legislators from the north and south. The issue right now is if the revenue package gets passed.

Regent Geddes thought it prudent to be conservative when estimating economic development and economic potential. He recommended limiting the package and message to what the UNLV School of Medicine and the expansion of UNSOM could mean, hold to it, and not go beyond. Focus should be placed on the message and then selling it. The city and chambers should sell their message.

Regent Stephens would like to know what role the Veteran's Administration Hospital (VA) will play. Dean Atkinson said the VA will be key for the program, but noted UNLV will not be the only medical school associated with the VA. The VA agreed space exists at its building that may, upon approval, be rented or leased to UNLV to start the first class. She added the VA is part of the UNLV Community Advisory Board, and both the director and chief medical officer are very supportive of the program, and are hopeful UNLV can help recruit doctors as well as case managers, practitioners, and so forth.

Regent Stephens asked about the press kits. Vice Chancellor Turner said the information is more like a communications kit. The Chancellor's Statewide Steering Committee is doing the medical school district planning, a communications legislative relations team prepares appropriate materials to support staff, and the same materials are used for any other public event. The information is posted on the NSHE website and updated as necessary. She had copies of the communications kit distributed to the Committee (*on file in the Board office*).

Regent Stephens expressed concern about diversity within the medical school, specifically non-doctors. She would like to be sure there is expertise with diversity. Dean Atkinson agreed and added UNLV is working on inter-professional types of educational experiences to teach students from all different health science professions, at the same time, from teachers with other specialties.

4. Information Only-University of Nevada, Las Vegas School of Medicine – *(continued)*

Chair Leavitt thought the fund-raising plan for the school was excellent and asked for a brief description. Dean Atkinson stated fund-raising is the way to pay for the building and develop programs. The money requested from the Legislature is for education – it is not for the facility. She explained the plan itself is to begin to have a founder's group comprised of major donors at various levels and, a \$100 million donation will have the opportunity to name the school. She will send a copy of the fund-raising plan to the Board.

Vice Chair Doubrava said with the curriculum design, being progressive and innovative all falls within the confines of the Liaison Committee on Medical Education (*LCME*) giving accreditation to meet certain standards. Dean Atkinson agreed the *LCME* accreditation standards are very detailed and must be met.

5. Information Only-University of Nevada School of Medicine (*UNSOM*) – Dr. Thomas L. Schwenk, Dean, *UNSOM*, and Vice President, Division of Health Sciences, *UNR*, provided an update on *UNSOM* activities and initiatives (*Ref. HSS-5 on file in the Board office*).

Dean Schwenk said there are some highlights of *UNSOM* activities and initiatives in Las Vegas. He stated a portion of the pediatrics department has been temporarily relocated to the Lied Clinic of the University Medical Center of Southern Nevada (*UMC*) and *UNSOM* is developing a more permanent lease arrangement which should be presented to the Committee in June 2015. The Lied Foundation approves and supports the conversion. He hoped for it to develop concurrently with the autism center located in the same building. Dr. Schwenk stated *UMC* developed a very successful robotics surgical program with 90 percent of the cases being performed by *UNSOM* surgeons. The budget has been reconfigured for the orthopedic surgery program with the development of new lines to support a robust academic program at *UMC*. Hopefully there will be support from the Graduate Medical Education (*GME*) task force the governor recommended. Regular meetings have resumed with himself, Dean Atkinson and *UMC* CEO Mason VanHouweling to do a broad range of planning related to collaboration and *GME* development.

Dean Schwenk stated *UNSOM* continues to be Mountain View Hospital's major academic partner as general and internal medicine programs develop. He said there is *UNSOM* involvement with recruitment of program directors, the development of the program information statement related to accreditation, and providing faculty development programs to enhance accreditation.

Dean Schwenk reported the rural medicine program launched last year will have residents in Winnemucca this summer. The Henderson Clinic continues to grow, develop and is on target with volume and a financial plan and, finally, there is a new child adolescent psychiatry fellowship that launched last year.

5. Information Only-University of Nevada School of Medicine (UNSONM) – (continued)

Dean Schwenk continued in Reno, the partnership with Renown Health is actively and aggressively developing. The major affiliation with Renown for the Academic Medical Center is a huge undertaking with lots of issues to work out. He said interviews are taking place for the Chair of Pediatrics/Director of Renown Children's Hospital. The relationship with the Institute of Neuroscience, which will become the UNSONM Department of Neurology, continues to develop. Space and staff are being recruited for the Office of Community Faculty which will manage all volunteer and community faculty teachers. Dean Schwenk indicated Renown is outsourcing a host of academic support issues to UNSONM. The residency at St. Mary's Medical Center is advancing. Summit meetings between UNSONM, St. Mary's and Renown to approach the residency development process in a collaborative fashion are taking place. The result will be two separately accredited residency programs in the same city, but with the sharing of resources and curriculum.

Dean Schwenk felt the UNSONM clinical facilities more Renown based, pediatrics and internal medicine, will more completely integrate with Renown – pediatrics in July 2015 and internal medicine shortly thereafter. The mere image is there are an increasing number of exciting services on the UNSONM campus – family medicine, with clinical services and geriatrics launching in a new facility in July 2015. The medical office building space above the facility will have wellness, weight management, clinical psychology, endocrinology and a diabetes program, so the campus has services separate from those at Renown.

Dean Schwenk stated the Statewide issues regarding the first and second year curriculum transformation are well placed and launched. The effects are impressive with students having much more clinical context and are better prepared with more clinical exposure, clinical orientation and better clinical skills when entering the third year. The third and fourth years will see continued focus on rural care, underserved care and new disciplines. The third year will open up some electives, which is a huge issue for students.

Dean Schwenk mentioned the Electronic Medical Records (EMR) IT system is almost completely launched throughout the system, with some EMR and IT infrastructure issues being worked out.

Dean Schwenk indicated the current detailed plan for the GME expansion was part of the reference material (*on file in the Board office*) organized under current and planned programs, location, residency and fellowships.

Dean Schwenk pointed out the newborn screening program launched last summer has done extremely well and is a huge triumph. He suggested having a detailed presentation for the Committee at some time.

5. Information Only-University of Nevada School of Medicine (UNSOM) – (continued)

Dean Schwenk has had discussions with UNR President Johnson about expanding the BS MD Program a bit more, and then perhaps some further expansion down the road because of the need to accommodate the demand from students.

Chair Leavitt asked to hear about the current challenges between UNSOM and UMC and what is being done to better the situation. Dean Schwenk responded one issue has to do with the budget process. He has worked with four different CEO's, all with a different approach to budgeting. Prior CEO's wanted a global budget and the new administration would like more detail, which UNSOM is providing. Dean Schwenk felt the other UMC concern was about Mountain View Hospital becoming a teaching hospital in competition with UMC. Chair Leavitt understood the problems and felt once UNLV is fully funded a summit may be necessary to determine how UNSOM will make the separation. Dean Schwenk thought the separation could be done gracefully.

Regent Geddes heard good feedback about the newborn screening program and would like a presentation. He was wondering about an update with the improved practice plan. Dean Schwenk replied the practice plan is a work in progress with some structural issues in the north, which will hopefully be resolved by this summer 2015. The plan will be put together in an entirely new direction – smaller in some regards, but more properly constituted. He added, right now it poses a major financial stress.

Vice Chair Doubrava asked about the residencies St. Mary's currently participates in. Dean Schwenk said the school has minor involvement at St. Mary's with County Medicine, but they are not a training site nor do they claim any resident costs. St. Mary's is a small, more family medicine oriented hospital. He clarified all GME will come out of Renown.

Vice Chair Doubrava wondered about progress regarding clerkships in surgery or ob-gyn. Dean Schwenk reported all the major surgical groups in Reno, including the major group Western Surgical Group, are coming together with Renown for a major collaborative re-organization of acute care surgery and other general surgical services. One of the explicit objectives and purposes of doing this is to base the entire surgery clerkship in those services. He added all of the clerkships will be re-structured with the requirements taken down a bit.

Vice Chair Doubrava stated the GME being planned is contingent upon the public medical education budget request for expansion of GME through NSHE. Dean Schwenk agreed and added upon the identification and contract with an appropriate partner.

Vice Chair Doubrava is concerned about the *Nevada Business Magazine's* January edition where a picture showed representatives from medical schools, including Dean Schwenk, but not Dean Atkinson. He was also concerned about a quote where it was implied GME funds might come through the Blue Ribbon Task Force, which is contrary to the Board agreeing GME should be expanded through NSHE.

5. Information Only-University of Nevada School of Medicine (UNSONM) – (continued)

Vice Chair Doubrava disagrees with the Blue Ribbon Task Force taking public money and allowing private schools to possibly have access to it.

Vice Chair Doubrava noticed UNSONM has commercials on TV. Dean Schwenk said public service announcements (PSA's) filmed in the Henderson Clinic were launched. Vice Chair Doubrava asked about the cost of the commercials and advertising campaign and if the PSA's are running in the north. Dean Schwenk said the cost is minimal and extra spots were thrown in. Vice Chair Doubrava wondered if it was good timing with the Legislature. Dean Schwenk felt it was a very positive statewide message about public medical education in general.

Vice Chair Doubrava asked about the practice plan in the south. Dean Schwenk will have more information about further restructuring to give the south more independence, more control over operations and their destiny.

Regent Wixom wondered about getting to a full complement of residencies and fellowships. Dean Schwenk said the indication in the reference reflects programs in start-up so there is not the full set of trainees for the full set of classes – it is just ramping up. Regent Wixom hoped the ramp up was in the budget request. Dean Schwenk said it is in place and accounted for in the current program.

Regent Wixom was curious about the criterion used to establish the proposed residency programs at Mountain View and St. Mary's. Dean Schwenk said it was more Mountain View as an accredited entity and, consequently, it is their list, not UNSONM's. Part has to do with Mountain View's needs to grow medical staff and part has to do with volume to support training, student demand and state need.

Regent Stephens felt UMC is not the only hospital to have an affiliation. She thought working with the VA, Renown and Mountain View is appropriate and positive. She believed working with multiple facilities is better than just one.

Regent Stephens is not opposed to the Blue Ribbon Task Force. While it is not her preference to have public dollars going to private institutions, she understood when it comes to GME, being flexible may allow an opportunity to work with counterparts who also provide medical care in the community.

Regent Stephens thought the communications kit was text heavy. People are busy and need information quickly, so the information in the kit may not be read. She saw the PSA and thought it was a positive solution to some problems with the communications kit – visual information is easy. She suggested a visually oriented Brainshark on the website.

6. Information Only-Space Leased for the University of Nevada School of Medicine (UNSOM) in Southern Nevada – Dean Schwenk provided a summary of the length of term of all southern Nevada leases held on behalf of UNSOM (*Ref. HSS-6 on file in the Board office*).

Dean Schwenk stated the vast majority of leases in southern Nevada cycle out by 2019. Vice Chair Doubrava appreciated the information supplied.

7. Information Only-University of Nevada School of Medicine (UNSOM) Post-Baccalaureate Program – Dr. Melissa Piasecki, Executive Associate Dean and Associate Dean for Academic Affairs, UNSOM, provided an update on the Post-Baccalaureate Program (*Ref. HSS-7 on file in the Board office*).

Dr. Piasecki presented a PowerPoint and explained what the Post-Baccalaureate Program is and how it is progressing at UNR and NSC including student enrollment, costs, undergraduate and medical school financial support and the program expansion to UNLV in 2015.

Regent Stephens thought it would be appropriate to look at the Post-Baccalaureate Program to be a second degree or leveraging degree programs through the home institution because students may be able to qualify for federal financial aid.

8. Information Only-Dual and Joint Appointments of Schools of Medicine Clinical Faculty Dean Schwenk provided an overview of the potential opportunities and processes for developing dual and joint appointment of clinical faculty between the UNLV School of Medicine and the University of Nevada School of Medicine (*UNSOM*).

Dean Schwenk said he and Dean Atkinson agree to have full appointments of clinical faculty between schools across departments – not adjunct or appended. A system is in place for how it can be done with no prohibition within the NSHE Code. Dean Schwenk noted the issue within institutions is the attachment of funding streams to joint appointments. Chair Leavitt suggested consulting with the legal department.

9. Information Only-Health Sciences System – Vice Chancellor Turner provided an update on Health Sciences System activities and initiatives.

Vice Chancellor Turner stated in an effort to be involved in the statewide workforce development initiatives, the Health Workforce in Nevada supply and demand report is presently being updated from 2013. The report will contain information for the entire state to utilize. She indicated the report may be available by the June 2015 meeting.

Vice Chancellor Turner continues to help facilitate the partnership between the UNSOM Department of Pediatrics, the UNLV Center for Autism Spectrum Disorders, and a private foundation called Grant-A-Gift. They are looking at the potential to develop a joint center for diagnostic and pre-diagnostic care for children with autism in Nevada. The programs may be located in the Lied building owned by UMC, across the street from the future sight of the UNLV School of Medicine.

10. New Business – Regent Geddes would like a presentation on the newborn screening program and an update of the health workforce in the Nevada supply and demand report. He is interested to see what is being done in the marketplace. Chair Leavitt would like to add these items to the June 2015 agenda.

Chair Leavitt stated he will participate at the legislative budget hearings as they relate to the schools of medicine on behalf of health sciences.

11. Information Only-Public Comment – None.

The meeting adjourned at 9:31 a.m.

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