## BOARD OF REGENTS BRIEFING PAPER

**Agenda Item Title:** Proposed Amendment to Board of Regents' Handbook, Title 2, Chapter

5, Section 5.4.9, to add a new subsection b regarding Transfer of

Administrators.

Meeting Date: December 3-4, 2015

#### 2. BACKGROUND & POLICY CONTEXT OF ISSUE:

In light of the efficiency and effectiveness initiative, the review and study of sharing or consolidation of services among institutions is ongoing. The sharing or consolidation of services may require the transfer of administrative faculty. Board policy does not address the transfer of administrative faculty. The proposed policy is intended to help facilitate the inter-institutional sharing or consolidation of services.

## 3. SPECIFIC ACTIONS BEING RECOMMENDED OR REQUESTED:

It is recommended that the Board of Regents' Code, Title 2, Chapter 5, Section 5.4.9 be amended to add a subsection addressing a process for Chancellor approval of the transfer of administrative faculty between institutions or units.

## 4. IMPETUS (WHY NOW?):

The lack of Board Policy on transfer of administrative faculty has been identified as an impediment to the efficiency and effectiveness initiatives and the sharing or consolidation of services between institutions.

## 5. BULLET POINTS TO SUPPORT REQUEST/RECOMMENDATION:

- The proposed policy is needed in order to facilitate sharing or consolidation of services between institutions or units.
- In the absence of a specific policy allowing transfer of administrative faculty, the implementation of shared or consolidated services can be significantly delayed.
- Under current policy, in order to effect a transfer, an administrative faculty member would have to be given notice of termination (which can be as much as a year) and then offered a new contract at the new institution.
- In light of discussions with and input received from NSHE constituents including Faculty Senate Chairs, Business Officers, Human Resource Officers, Board leadership and others, the proposal has been revised.
- The primary revision provides for Chancellor approval of transfers rather than Board of Regents approval, because, as CEO of NSHE, a decision to transfer an administrative faculty member in accordance with this policy should be made by the Chancellor.
- In light of this change, the proposed policy has been revised to provide detail regarding a process for the Chancellor to obtain input from presidents, faculty senates and the affected employees, before a final decision is made.
- The proposed policy requires the following:
  - o Chancellor approval of the transfers administrators;
  - o The Chancellor shall provide a written recommendation regarding any proposed transfer to the presidents and faculty senates of the affected institutions and to the employee(s) considered for transfer;
  - o The presidents, faculty senates and affected employees shall have the opportunity to provide written input within 10 calendar days after receipt

of the Chancellor's recommendation.

- o The Chancellor shall issue a written final decision which must address:
  - the business purpose for the transfer and the impact on services;
  - consideration of alternatives; and
  - the financial and budget impact of the transfer, including but not limited to the allocation of costs or savings between the institutions involved.
- o A copy of the Chancellor's decision shall be provided to the Board.
- o The transferred administrative faculty member would continue as a member of the faculty with all rights and privileges of the faculty of the System institution or unit to which the administrator is transferred; and
- o Transfer between northern and southern offices (including DRI-north and DRI-south, System Admin/SCS—north and south), and between GBC and Reno/Carson institutions without the employee's consent would be prohibited (if consent is given, moving costs would be provided in accordance with state law).
- o Tenure-eligible and tenured-faculty are excluded.
- The transfer of an administrator by the Chancellor is not subject to appeal, statement of reason, reconsideration or grievance.

#### • Note:

- o The term "administrators" is defined in the Code in Section 1.1(b) and means administrative faculty employed in executive, supervisory or support positions.
- Cross-references to notice of termination provisions have been added. The reference to Section 5.9.6 is included in anticipation of Board approval in December of the proposed Section 5.9.6 Shortened Notice of Termination provision. If that provision is not approved by the Board, the references to Section 5.9.6 will be removed.

#### 6. POTENTIAL ARGUMENTS AGAINST THE REQUEST/RECOMMENDATION:

- All transfers of administrative faculty between institutions should only occur with the consent of the affected employee.
- The delay associated with transfer of administrative faculty under current policy is appropriate.

## 7. ALTERNATIVE(S) TO WHAT IS BEING REQUESTED/RECOMMENDED:

• Do not adopt a policy allowing the Chancellor to approve the transfer of administrative faculty between NSHE institutions and units.

#### 8. COMPLIANCE WITH BOARD POLICY:

☐ Consistent With Current Board Policy: Title # Chapter # Section #
<b>X</b> Amends Current Board Policy: Title #2, Chapter 5, new Section 5.4.9.b
☐ Amends Current Procedures & Guidelines Manual: Chapter # Section #
Other:
☐ Fiscal Impact: Yes <u>X</u> No <u></u>
Note: Although transfer of administrative faculty may have a fiscal impact, that impact cannot
be estimated at this time. Under the proposed policy, the Chancellor must address the budget
impact of such transfers in the written final decision.

# PROPOSED REVISIONS – Board of Regents CODE TITLE 2, CHAPTER 5,

Amendment to SECTION 5.4.9-adding a new Section 5.4.9.b-Transfer of Administrators Additions appear in **boldface italics**; deletions are [stricken and bracketed]

## 5.4.9 Reassignment and Transfer of Administrators.

a. Reassignment of Administrators. An administrator who is not otherwise employed with tenure serves in an administrative capacity at the pleasure of the appointing authority. Such an administrator may be removed from the administrative position without cause, reasons or right of reconsideration. However, if such an administrator is relieved of the administrative title and duties for the position which the administrator occupied the administrator shall continue as a member of the faculty, with all rights and privileges of the faculty, of the System institution in which the administrator was employed until the completion of the administrator's contract of employment unless the contract provides otherwise. During that period of time, the administrator shall be reassigned to duties within the System institution. Nothing in this section shall be interpreted as abrogating the notice of nonreappointment provisions of Subsections 5.4.2, 5.8.2, 5.9.1, 5.9.2, 5.9.3, 5.9.4 and 5.9.6 of the NSHE Code.

### b. Transfer of Administrators.

The Chancellor may transfer an administrator to any NSHE institution or unit. For purposes of this section, the term "administrators" means administrative faculty employed in executive, supervisory or support positions, and excludes faculty in tenure-eligible positions and tenured faculty. Before making the decision to transfer an administrator, the Chancellor shall provide a written recommendation regarding the transfer of an administrator to the presidents and the faculty senates of the institutions affected by the transfer, and to the administrator(s) being recommended for transfer. The presidents, faculty senates and administrators proposed to be transferred shall have the opportunity to provide written input within ten (10) calendar days after receipt of the Chancellor's written recommendation. The Chancellor shall issue a written final decision which shall address the following:

- 1. The business purpose for the transfer and the impact on services;
- 2. The consideration of alternatives;
- 3. The financial and budget impact of the transfer, including but not limited to the allocation of costs or savings between the institutions involved.

A copy of the written decision of the Chancellor shall be provided to the Board of Regents. The transferred administrator shall continue as a member of the faculty with all rights and privileges of the faculty of the System institution or unit to which the administrator is transferred. For the purposes of contract renewals and other notices, the Employee will retain his or her original NSHE hire date. Administrators shall not be transferred between northern institutions or northern offices (including but not limited to UNR, WNC, TMCC, GBC, DRI-north, System Administration/SCS-North) and southern institutions or southern offices (including but not limited to UNLV, NSC, CSN, DRI-south, System Administration/SCS-South), and between GBC and Reno/Carson City (UNR, WNC, TMCC and DRI-north, System Administration/SCS-North) institutions without the agreement of the employee. If an employee consents to transfer between northern and southern institutions, or GBC and Reno/Carson City institutions, moving expenses shall be provided in accordance with state law. Nothing in this section shall be interpreted as abrogating the notice of nonreappointment provisions of Sections 5.4.2,

5.8.2, 5.9.1, 5.9.2, 5.9.3, 5.9.4 and 5.9.6 of the NSHE Code. The decision of the Chancellor to transfer an administrator in accordance with this section is not subject to appeal. The transfer of an administrator in accordance with this section is not subject to statement of reasons, reconsideration or grievance under Sections 5.2.3, 5.2.4 and 5.7, respectively, of the NSHE Code.