

From: **Vic Redding** <vic_redding@nshe.nevada.edu>

Date: Mon, Apr 2, 2012 at 1:48 PM

Subject: Re: SRI report on Funding Higher Education in Nevada

To: roland.stephen@sri.com, christina.freyman@sri.com

Cc: Daniel Klaich <daniel_klaich@nshe.nevada.edu>, Mark Stevens <mark_stevens@nshe.nevada.edu>, Alex Haartz <ahaartz@lcb.state.nv.us>

Mr. Stephen,

Chancellor Klaich has assembled several documents in response to your data request below. Attached are:

- 1) Projected student credit hour completion data for 2011-12 and an explanation of the methodology of the projection calculation.
- 2) The NCHEMS instructional Matrix and information on its development.
- 3) Historical data for the metrics proposed for the performance pool including sponsored project awards and degrees. Please note that an updated version of the performance pool outcomes and points document is included as well with a correction to the sponsored/ external research line.
- 4) Historical State operating budgets and self supporting budgets for NSHE institutions.

We occasionally have firewall issues sending large attachments so I would appreciate your confirmation when you receive this.

Thank you,

-Vic Redding
Asst. Vice Chancellor - Finance
Nevada System of Higher Education
[775-784-3408](tel:775-784-3408)

----- Forwarded message -----

From: **Roland Stephen** <roland.stephen@sri.com>

Date: Tue, Mar 27, 2012 at 8:18 AM

Subject: SRI report on Funding Higher Education in Nevada

To: "Daniel Klaich@nshe.nevada.edu" <Daniel_Klaich@nshe.nevada.edu>

Cc: Christina Freyman <christina.freyman@sri.com>, "Haartz, Alex" <ahaartz@lcb.state.nv.us>

Dear Chancellor Klaich,

Christina Freyman and I are the project leaders at SRI International working on the report for the Committee to Study the Funding of Higher Education in Nevada. I write to you following a project initiation call with Alex Haartz and other members of the Committee's staff. We understand that you and your office are to be the point of contact for the NSHE as a whole as we conduct our analysis. Please indicate who, beyond yourself, you would like us to deal with when we have questions regarding past, present and proposed funding practices in the state.

We have received a copy of "A New Model for Funding Higher Education in Nevada" which was released on Friday, March 23, and we are examining it with great interest. In order to thoroughly evaluate it we will

require all the relevant data and information employed in developing it, including completion data for 2011, the NCHEMS instructional matrix based on Texas, Illinois, Ohio and Florida cost studies, data for the metrics proposed for the performance pool model (degrees, research expenditures, etc), and self-supported budgets for all NSHE institutions, schools, and programs for the last three biennia. We look forward to collaborating closely with you and your staff as we execute our contract, and it is very likely that we will have a variety of further questions and requests as we proceed.

We will be reporting to the Committee on April 25 on our first deliverable — on states' budgeting practices regarding student derived revenues — and at that time we intend to meet a variety of stakeholders for in-depth discussion. This will include you and your staff, and also the Presidents of UNR, UNLV, NSC and some leaders of other NSHE institutions, insofar as it can be arranged. We expect to travel to both Carson City/Reno and Las Vegas, but it is likely that some discussions will take place by phone at a later time. Let us know how you would like us to proceed in arranging these interviews.

We are excited by this project, and regard it as a very important next step in the work SRI has already done for the state of Nevada. That work placed higher education at the center of the state's economic development agenda. The formulation of a long-term financial model with broad support inside and outside higher education, a model that rewards performance and which is aligned around the the economic future of the state, is a critical next step. I look forward to meeting you in person soon,

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